

TOWN OF HOPKINTON FINANCIAL MODEL OPERATING BUDGET SUMMARY	FINAL FY2015	FINAL FY2016	TOWN MANAGER FY2017 (REVISED)	FY2018 PROJECTED	FY2019 PROJECTED	FY2020 PROJECTED
Fund 1000: General Fund						
General Government	3,194,616.00	3,592,778.00	3,884,744.00	3,951,618.00	4,020,271.00	4,090,296.00
Public Safety	4,625,419.00	5,143,415.00	5,255,086.00	5,360,043.48	5,467,100.48	5,576,298.48
Hopkinton Public Schools	37,332,422.00	39,143,441.00	40,902,901.00	42,539,017.00	44,240,578.00	46,010,201.00
Regional Technical Vocational School	544,628.00	386,087.00	386,087.00	393,809.00	401,685.00	409,719.00
Public Works	3,996,734.00	4,109,386.00	4,816,921.00	5,086,291.00	5,157,253.00	5,255,292.46
Health & Human Services	540,974.00	602,711.00	654,963.00	668,063.00	681,424.00	695,053.00
Culture & Recreation	388,572.00	386,104.00	419,322.00	427,637.00	436,119.00	444,771.00
Debt Service	5,665,676.00	4,554,531.00	4,718,624.00	6,166,424.17	5,677,101.59	5,422,702.08
Employee Benefits & Insurance	8,881,555.00	9,052,452.00	9,808,043.00	9,856,176.88	10,307,023.08	10,503,915.57
Fund 2400: Community Preservation	307,300.00	299,540.00	291,050.00	205,360.00	201,680.00	198,000.00
Fund 6000: Sewer Enterprise	2,917,512.00	2,810,782.00	2,833,611.00	3,102,070.00	3,048,802.71	2,594,734.65
Fund 6100: Water Enterprise	1,667,399.00	1,681,931.00	1,523,115.00	1,583,530.02	1,565,365.28	1,542,989.80
Fund 6200: Parks & Recreation Enterprise	619,113.00	625,729.00	600,013.00	648,266.00	659,388.00	665,756.00
Total	70,681,920.00	72,388,887.00	76,094,480.00	79,988,305.55	81,863,791.14	83,409,729.04
OTHER AMOUNTS TO BE RAISED						
Fund 1000: General Fund						
Pay-as-you-go Capital	789,999.00	826,849.00	759,394.00	800,000.00	800,000.00	800,000.00
Miscellaneous Articles	470,944.00	510,672.00	-	25,000.00	-	-
Snow & Ice Deficit from Appropriation	750,000.00	854,565.00	-	-	-	-
Snow & Ice Deficit to be Raised	-	-	200,000.00	500,000.00	500,000.00	500,000.00
State & County Charges	567,696.00	610,015.00	591,578.00	591,578.00	591,578.00	591,578.00
Cherry Sheet Offsets	28,185.00	15,618.00	15,500.00	15,500.00	15,500.00	15,500.00
Allowance for Abatements & Exemptions	460,441.00	498,158.00	500,000.00	500,000.00	500,000.00	500,000.00
Amounts Certified for Tax Title	30,625.00	45,651.00	30,000.00	30,000.00	30,000.00	30,000.00
Other Amounts to be Raised	-	1,120,597.00	-	-	-	-
Fund 2400: Community Preservation						
Community Preservation Projects	208,000.00	907,000.00	397,500.00	397,500.00	397,500.00	397,500.00
Community Preservation Reservations	1,055,127.00	256,536.00	1,082,628.00	1,082,628.00	1,082,628.00	1,082,628.00
Fund 6000: Sewer Enterprise						
Pay-as-you-go Capital	-	140,000.00	-	6,000.00	-	42,000.00
Miscellaneous Articles	-	-	-	-	-	-
Fund 6100: Water Enterprise						
Pay-as-you-go Capital	-	-	50,000.00	-	-	-
Fund 6200: Parks & Recreation Enterprise						
Fund : Transfer to General Stabilization	50,000.00	300,000.00	300,000.00	350,000.00	350,000.00	350,000.00
Fund : Transfer to Capital Stabilization	20,000.00	-	-	-	-	-
Fund : Transfer to OPEB Trust	197,600.00	411,118.00	612,647.00	379,264.00	368,577.00	357,466.00
Total	4,628,617.00	6,496,779.00	4,539,247.00	4,677,470.00	4,635,783.00	4,666,672.00
TOTAL AMOUNT TO BE RAISED	75,310,537.00	78,885,666.00	80,633,727.00	84,665,775.55	86,499,574.14	88,076,401.04
LESS ESTIMATED RECEIPTS & AVAILABLE FUNDS						
Fund 1000: General Fund						
Local Revenue	3,208,514.00	3,588,550.00	3,765,909.00	3,765,909.00	3,765,909.00	3,765,909.00
State Aid	6,975,043.00	7,072,311.00	7,171,167.00	7,171,167.00	7,171,167.00	7,171,167.00
MSBA Construction Reimbursement	1,487,086.00	1,487,086.00	1,487,086.00	1,487,086.00	1,487,086.00	1,487,086.00
Appropriations from Free Cash	2,174,999.00	2,902,313.00	2,359,983.00	1,100,000.00	1,400,000.00	1,400,000.00
Other Available Funds	296,680.00	217,223.00	109,788.25	109,788.25	205,309.22	200,931.41
Fund 2400: Community Preservation	1,570,427.00	2,575,228.00	1,771,178.00	1,685,488.00	1,681,808.00	1,678,128.00
Fund 6000: Sewer Enterprise						
Enterprise Revenue	3,167,963.00	3,110,803.00	3,139,605.00	3,066,877.00	2,992,578.00	2,510,851.00
Appropriations from Free Cash	-	-	-	-	-	-
Fund 6100: Water Enterprise						
Enterprise Revenue	1,981,814.00	2,155,607.00	1,830,873.00	1,897,443.02	1,885,556.28	1,869,584.80
Appropriations from Free Cash	-	-	50,000.00	-	-	-
Fund 6200: Parks & Recreation Enterprise						
Enterprise Revenue	646,733.00	662,386.00	637,382.00	635,294.00	645,538.00	650,331.00
General Fund Subsidy	(120,000.00)	(229,490.00)	(192,161.00)	-	-	-
TOTAL RECEIPTS & AVAILABLE FUNDS	21,389,259.00	23,542,017.00	22,130,810.25	20,919,052.27	21,234,951.50	20,733,988.21
TAX LEVY	53,921,278.00	55,343,649.00	58,502,916.75	63,746,723.28	65,264,622.64	67,342,412.83
VARIANCE	-	-	-	-	-	-
LEVY LIMIT	54,442,489.00	56,783,384.00	59,884,957.00	65,258,041.56	69,835,248.53	65,883,929.00
VARIANCE - LEVY LIMIT	521,211.00	1,439,735.00	1,382,040.25	1,511,318.28	4,570,625.89	(1,458,483.83)
Tax Levy % Increase	5.96%	2.64%	5.71%	8.96%	2.38%	3.18%
Tax Impact (net of new growth)	2.52%	-0.22%	3.00%	6.57%	0.18%	1.04%

**Revisions to the Town Manager's Budget
For Presentation to the Selectmen
FY17**

Former Levy	\$ 58,298,214.75
Add:	
Parks and Recreation Subsidy	192,161.00
Personnel Requests (See Below)	189,900.00
Less:	
Increase in Local Revenue Estimates	(177,359.00) *
Revised Tax Levy	<u><u>58,502,916.75</u></u>

* The Library State Grant account currently is in excess of \$ 100K. These funds are intended to offset the Library Budget and if used can offset this increase in revenue. Only the new Library Director has the authority to effect this transfer.

FY 17 Town Personnel Requests

<u>Position</u>	<u>New Positions</u>
Youth and Family Services Clinician	\$ 25,000.00
Information Technology Help Desk Technician	25,000.00
Senior Center Receptionist	12,500.00
Public Works Heavy Equipment Operator	49,500.00
Facilities Custodian	40,000.00
Children's Resources Librarian	12,500.00
Town Clerk Administrative Assistant	15,000.00
Human Resources Administrative Assistant	10,400.00
Total	<u><u>\$ 189,900.00</u></u>

TOWN OF HOPKINTON OPERATING BUDGET SUMMARY ANALYSIS OPERATING BUDGET SUMMARY*	FINAL FY2016	TOWN MANAGER FY2017 (REVISED)	\$ CHANGE FY16-FY17	% CHANGE FY16-FY17	% OF TOTAL
Fund 1000: General Fund					
General Government	3,592,778.00	3,884,744.00	291,966.00	8.13%	5.06%
Public Safety	5,143,415.00	5,255,086.00	111,671.00	2.17%	6.85%
Hopkinton Public Schools	39,143,441.00	40,902,901.00	1,759,460.00	4.49%	53.30%
Regional Technical Vocational School	386,087.00	386,087.00	-	0.00%	0.50%
Public Works	4,109,386.00	4,816,921.00	707,535.00	17.22%	6.27%
Health & Human Services	602,711.00	654,963.00	52,252.00	8.67%	0.85%
Culture & Recreation	386,104.00	419,322.00	33,218.00	8.60%	0.55%
Debt Service	4,554,531.00	4,718,624.00	164,093.00	3.60%	6.15%
Employee Benefits & Insurance	9,052,452.00	9,808,043.00	755,591.00	8.35%	12.78%
Fund 2400: Community Preservation	299,540.00	291,050.00	(8,490.00)	-2.83%	0.38%
Fund 6000: Sewer Enterprise	3,110,776.36	3,139,605.00	28,828.64	0.93%	4.09%
Fund 6100: Water Enterprise	1,983,654.97	1,830,873.00	(152,781.97)	-7.70%	2.39%
Fund 6200: Parks & Recreation Enterprise	662,364.61	637,382.00	(24,982.61)	-3.77%	0.83%
Total	73,027,240.94	76,745,601.00	3,718,360.06	5.09%	100.00%

OPERATING BUDGET SUMMARY (NET OF ENTERPRISE/COMMUNITY PRESERVATION)

Fund 1000: General Fund					
General Government	3,592,778.00	3,884,744.00	291,966.00	8.13%	5.48%
Public Safety	5,143,415.00	5,255,086.00	111,671.00	2.17%	7.42%
Hopkinton Public Schools	39,143,441.00	40,902,901.00	1,759,460.00	4.49%	57.73%
Regional Technical Vocational School	386,087.00	386,087.00	-	0.00%	0.54%
Public Works	4,109,386.00	4,816,921.00	707,535.00	17.22%	6.80%
Health & Human Services	602,711.00	654,963.00	52,252.00	8.67%	0.92%
Culture & Recreation	386,104.00	419,322.00	33,218.00	8.60%	0.59%
Debt Service	4,554,531.00	4,718,624.00	164,093.00	3.60%	6.66%
Employee Benefits & Insurance	9,052,452.00	9,808,043.00	755,591.00	8.35%	13.83%
Total	66,970,905.00	70,846,691.00	3,875,786.00	5.79%	99.97%

* Enterprise Funds Include Indirect Costs

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
FUND 1000: GENERAL FUND							
General Government							
122	Board of Selectmen						
	Expenses	2,000.00	2,000.00	2,000.00	2,000.00	-	0.00%
	Total	2,000.00	2,000.00	2,000.00	2,000.00	-	0.00%
123	Town Manager						
	Personal Services	293,084.67	292,917.28	301,585.00	301,585.00	8,667.72	2.96%
	Expenses	15,400.00	15,400.00	20,500.00	20,500.00	5,100.00	33.12%
	Total	308,484.67	308,317.28	322,085.00	322,085.00	13,767.72	4.47%
131	Appropriation Committee						
	Expenses	500.00	500.00	500.00	500.00	-	0.00%
	Reserve Fund	125,000.00	125,000.00	125,000.00	125,000.00	-	0.00%
	Total	125,500.00	125,500.00	125,500.00	125,500.00	-	0.00%
133	Finance Director / Town Accountant						
	Personal Services	234,859.01	258,295.14	281,049.00	281,049.00	22,753.86	8.81%
	Expenses	32,300.00	32,300.00	26,300.00	26,300.00	(6,000.00)	-18.58%
	Total	267,159.01	290,595.14	307,349.00	307,349.00	16,753.86	5.77%
141	Assessors						
	Personal Services	182,883.04	187,480.48	195,600.00	187,939.00	458.52	0.24%
	Expenses	4,729.00	8,304.00	9,750.00	9,950.00	1,646.00	19.82%
	Appraisal Services	8,700.00	8,300.00	25,000.00	25,000.00	16,700.00	201.20%
	Total	196,312.04	204,084.48	230,350.00	222,889.00	18,804.52	9.21%
145	Treasurer/Collector						
	Personal Services	194,191.72	283,431.80	279,567.54	279,568.00	(3,863.80)	-1.36%
	Expenses	64,680.00	82,480.00	85,500.00	85,500.00	3,020.00	3.66%
	Total	258,871.72	365,911.80	365,067.54	365,068.00	(843.80)	-0.23%
151	Legal						
	Legal Counsel	150,000.00	181,521.00	199,500.00	199,500.00	17,979.00	9.90%
	Total	150,000.00	181,521.00	199,500.00	199,500.00	17,979.00	9.90%
152	Human Resources						
	Personal Services	136,622.31	155,988.13	158,535.22	177,640.00	21,651.87	13.88%
	Compensation Reserve	225,000.00	305,000.00	305,000.00	305,000.00	-	0.00%
	Expenses	35,100.00	52,600.00	61,150.00	65,680.00	13,080.00	24.87%
	Total	396,722.31	513,588.13	524,685.22	548,320.00	34,731.87	6.76%

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
155	Information Technology						
	Personal Services	141,792.04	172,683.34	179,410.26	193,285.00	20,601.66	11.93%
	Expenses	210,000.00	421,898.80	470,480.00	470,480.00	48,581.20	11.51%
	Total	351,792.04	594,582.14	649,890.26	663,765.00	69,182.86	11.64%
161	Town Clerk						
	Personal Services	113,219.51	114,531.04	161,000.00	172,318.00	57,786.96	50.46%
	Expenses	14,800.00	11,339.66	16,800.00	10,840.00	(499.66)	-4.41%
	Total	128,019.51	125,870.70	177,800.00	183,158.00	57,287.30	45.51%
162	Election & Registration						
	Personal Services	14,501.00	8,301.00	14,530.57	25,025.00	16,724.00	201.47%
	Expenses	19,200.00	19,200.00	23,714.26	22,700.00	3,500.00	18.23%
	Total	33,701.00	27,501.00	38,244.83	47,725.00	20,224.00	73.54%
170	Land Use, Planning & Permitting						
	Personal Services	430,438.42	433,600.31	492,777.42	475,224.00	41,623.69	9.60%
	Expenses	15,595.00	30,235.00	30,535.00	30,235.00	-	0.00%
	Total	446,033.42	463,835.31	523,312.42	505,459.00	41,623.69	8.97%
177	Green Committee						
	Expenses	300.00	300.00	300.00	300.00	-	0.00%
	Total	300.00	300.00	300.00	300.00	-	0.00%
179	Open Space Committee						
	Expenses	950.00	3,000.00	3,000.00	3,000.00	-	0.00%
	Total	950.00	3,000.00	3,000.00	3,000.00	-	0.00%
187	Upper Charles River Trail Committee						
	Expenses	43,000.00	54,000.00	54,000.00	54,000.00	-	0.00%
	Total	43,000.00	54,000.00	54,000.00	54,000.00	-	0.00%
192	Town Hall						
	Expenses	8,270.00	8,270.00	8,270.00	8,270.00	-	0.00%
	Total	8,270.00	8,270.00	8,270.00	8,270.00	-	0.00%
194	Cable Committee						
	Expenses	500.00	500.00	500.00	500.00	-	0.00%
	Total	500.00	500.00	500.00	500.00	-	0.00%
199	Other General Government						
	Town Reports	3,500.00	3,500.00	4,000.00	4,000.00	500.00	14.29%
	Audit	25,000.00	25,000.00	40,000.00	25,000.00	-	0.00%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Transfer to Water Enterprise for Fire Protection / Hydrant Use	270,000.00	296,422.00	296,422.00	296,856.00	434.00	0.15%
Financial Management System	175,000.00	Moved to Information Technology				
Employee Training	3,500.00	Moved to Human Resources				
Total	477,000.00	324,922.00	340,422.00	325,856.00	934.00	0.29%
Total General Government	3,194,615.72	3,594,298.98	3,872,276.27	3,884,744.00	290,445.02	8.08%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Public Safety						
210 Police						
Personal Services	2,221,429.90	2,094,309.53	2,521,687.33	2,177,335.00	83,025.47	3.96%
Expenses	170,643.75	181,086.75	193,486.48	174,157.00	(6,929.75)	-3.83%
Auxiliary Police Expenses	3,000.00	3,000.00	3,000.00	3,000.00	-	0.00%
Total	2,395,073.65	2,278,396.28	2,718,173.81	2,354,492.00	76,095.72	3.34%
214 Central Dispatch						
Personal Services		553,334.56	464,694.21	480,186.00	(73,148.56)	-13.22%
Expenses		9,850.00	16,700.00	12,550.00	2,700.00	27.41%
Total	-	563,184.56	481,394.21	492,736.00	(70,448.56)	-12.51%
220 Fire						
Personal Services	2,003,423.36	2,113,885.64	2,381,023.96	2,217,890.00	104,004.36	4.92%
Expenses	141,520.00	154,351.00	155,581.00	156,171.00	1,820.00	1.18%
Total	2,144,943.36	2,268,236.64	2,536,604.96	2,374,061.00	105,824.36	4.67%
244 Sealer of Weights & Measures						
Personal Services	3,036.00	3,036.48	3,036.48	3,036.00	(0.48)	-0.02%
Expenses	953.00	1,000.00	1,000.00	1,200.00	200.00	20.00%
Total	3,989.00	4,036.48	4,036.48	4,236.00	199.52	4.94%
292 Animal Control Officer						
Personal Services	21,881.00	22,560.84	23,239.49	22,561.00	0.16	0.00%
Expenses	7,000.00	7,000.00	7,000.00	7,000.00	-	0.00%
Total	28,881.00	29,560.84	30,239.49	29,561.00	0.16	0.00%
293 Traffic Control						
Traffic Lights	19,300.00	Moved to Public Works				
Total	19,300.00	-	-	-		
294 Tree Warden						
Personal Services	14,354.00	Moved to Public Works				
Expenses	18,878.00	Moved to Public Works				
Total	33,232.00	-	-	-		
Total Public Safety	4,625,419.01	5,143,414.80	5,770,448.95	5,255,086.00	111,671.20	2.17%

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Education							
300	Hopkinton Public Schools						
	Hopkinton Public Schools	37,332,422.00	39,143,441.00	40,902,901.00	40,902,901.00	1,759,460.00	4.49%
	Total	37,332,422.00	39,143,441.00	40,902,901.00	40,902,901.00	1,759,460.00	4.49%
800	Regional Technical Vocational School						
	Regional Schools	544,628.00	386,087.00	386,087.00	386,087.00	-	0.00%
	Total	544,628.00	386,087.00	386,087.00	386,087.00	-	0.00%
	Total Education	37,877,050.00	39,529,528.00	41,288,988.00	41,288,988.00	1,759,460.00	4.45%

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Public Works							
410	Engineering & Facilities						
	Personal Services	171,842.60	176,355.81	205,591.84	208,162.00	31,806.19	18.04%
	Expenses	613,242.00	615,228.18	601,894.15	641,344.00	26,115.82	4.24%
	Total	785,084.60	791,583.99	807,485.99	849,506.00	57,922.01	7.32%
420	Public Works Administration						
	Personal Services	379,130.18	383,742.03	389,122.65	388,769.00	5,026.97	1.31%
	Total	379,130.18	383,742.03	389,122.65	388,769.00	5,026.97	1.31%
422	Highway						
	Personal Services	696,863.52	739,749.72	758,243.46	802,270.00	62,520.28	8.45%
	Expenses	308,025.00	453,200.00	457,833.75	425,000.00	(28,200.00)	-6.22%
	Subtotal	1,004,888.52	1,192,949.72	1,216,077.21	1,227,270.00	34,320.28	2.88%
	Road Maintenance	153,175.00	-				
	Sidewalk Maintenance	50,000.00	50,000.00	50,000.00	50,000.00	-	0.00%
	Pavement Management	-	-	351,000.00	351,000.00	351,000.00	0.00%
	Stormwater System	150,000.00	150,000.00	370,000.00	370,000.00	220,000.00	146.67%
	Lake Maspenock Weed Control	-	60,000.00	60,000.00	60,000.00	-	0.00%
	Total	1,358,063.52	1,452,949.72	2,047,077.21	2,058,270.00	605,320.28	41.66%
423	Snow & Ice						
	Snow & Ice Control	350,000.00	350,000.00	350,000.00	350,000.00	-	0.00%
	Total	350,000.00	350,000.00	350,000.00	350,000.00	-	0.00%
424	Street Lighting						
	Street Lights	53,796.00	53,796.00	53,800.00	53,796.00	-	0.00%
	Total	53,796.00	53,796.00	53,800.00	53,796.00	-	0.00%
426	Traffic Control						
	Traffic Lights		19,300.00	19,300.00	19,300.00	-	0.00%
	Total	-	19,300.00	19,300.00	19,300.00	-	0.00%
427	Tree Warden						
	Personal Services		14,354.00	14,354.00	14,354.00	-	0.00%
	Expenses		25,000.00	25,000.00	25,000.00	-	0.00%
	Total	-	39,354.00	39,354.00	39,354.00	-	0.00%
429	Other Storm Control						
	Storm Control	10,000.00	10,000.00	10,000.00	10,000.00	-	0.00%
	Total	10,000.00	10,000.00	10,000.00	10,000.00	-	0.00%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
433 Waste Collection & Disposal						
Recycling Salaries	8,000.00	8,000.00	8,000.00	8,000.00	-	0.00%
Rubbish Collection/Disposal	439,280.00	439,280.00	475,886.66	475,887.00	36,607.00	8.33%
Rubbish Disposal	380,460.00	328,460.00	312,642.00	312,642.00	(15,818.00)	-4.82%
Recycling Expense	10,000.00	10,000.00	10,000.00	10,000.00	-	0.00%
Recycling Collection/Disposal	206,720.00	205,200.00	224,446.67	224,447.00	19,247.00	9.38%
Household Hazardous Waste	12,000.00	12,000.00	12,750.00	12,750.00	750.00	6.25%
Total	1,056,460.00	1,002,940.00	1,043,725.33	1,043,726.00	40,786.00	4.07%
491 Cemetery Commission						
Personal Services	200.00	200.00	200.00	200.00	-	0.00%
Expenses	4,000.00	4,000.00	4,000.00	4,000.00	-	0.00%
Total	4,200.00	4,200.00	4,200.00	4,200.00	-	0.00%
Total Public Works	3,996,734.30	4,107,865.74	4,764,065.18	4,816,921.00	709,055.26	17.26%

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Health & Human Services							
511	Board of Health						
	Personal Services	112,244.05	130,554.18	145,771.78	135,977.00	5,422.82	4.15%
	Expenses	51,741.00	77,785.00	78,785.00	78,785.00	1,000.00	1.29%
	Total	163,985.05	208,339.18	224,556.78	214,762.00	6,422.82	3.08%
541	Senior Center						
	Personal Services	220,492.66	233,391.40	258,676.31	255,964.00	22,572.60	9.67%
	Expenses	29,355.22	32,499.28	37,000.00	34,500.00	2,000.72	6.16%
	Total	249,847.88	265,890.68	295,676.31	290,464.00	24,573.32	9.24%
542	Youth & Family Services						
	Personal Services	66,001.68	66,001.68	95,000.00	91,001.00	24,999.32	37.88%
	Expenses	6,000.00	6,000.64	7,500.64	6,001.00	0.36	0.01%
	Total	72,001.68	72,002.32	102,500.64	97,002.00	24,999.68	34.72%
543	Veterans Services						
	Veterans District	21,939.00	23,229.00	23,925.87	23,485.00	256.00	1.10%
	Veterans Service Benefits	32,000.00	32,000.00	32,000.00	28,000.00	(4,000.00)	-12.50%
	Veterans Supplies	1,200.00	1,250.00	1,250.00	1,250.00	-	0.00%
	Total	55,139.00	56,479.00	57,175.87	52,735.00	(3,744.00)	-6.63%
Total Health & Human Services		540,973.61	602,711.18	679,909.60	654,963.00	52,251.82	8.67%

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Culture & Recreation							
610	Library						
	Personal Services	327,459.77	350,191.93	372,372.51	382,922.00	32,730.07	9.35%
	Expenses	32,562.00	32,362.00	32,850.00	32,850.00	488.00	1.51%
	Total	360,021.77	382,553.93	405,222.51	415,772.00	33,218.07	8.68%
691	Historic Commission						
	Expenses	1,000.00	1,000.00	1,000.00	1,000.00	-	0.00%
	Total	1,000.00	1,000.00	1,000.00	1,000.00	-	0.00%
692	Celebrations						
	Memorial Day	2,000.00	2,000.00	2,000.00	2,000.00	-	0.00%
	Total	2,000.00	2,000.00	2,000.00	2,000.00	-	0.00%
693	300th Anniversary Committee						
	300th Anniversary	25,000.00	-	-	-	-	-
	Total	25,000.00	-	-	-	-	-
695	Historic District Commission						
	Expenses	550.00	550.00	550.00	550.00	-	0.00%
	Total	550.00	550.00	550.00	550.00	-	0.00%
Total Culture & Recreation		388,571.77	386,103.93	408,772.51	419,322.00	33,218.07	8.60%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Debt Service						
700 Debt Service						
Retirement of Debt	4,249,731.35	3,890,978.20	3,766,063.00	3,731,063.00	(159,915.20)	-4.11%
Long Term Interest	787,944.77	643,552.86	547,209.69	541,360.00	(102,192.86)	-15.88%
Short Term Interest	15,000.00	20,000.00	20,000.00	35,000.00	15,000.00	75.00%
Authorized/Unissued	613,000.00	-	-	411,201.00	411,201.00	0.00%
Total Debt Service	5,665,676.12	4,554,531.06	4,333,272.69	4,718,624.00	164,092.94	3.60%
Employee Benefits & Insurance						
910 Employee Benefits & Insurance						
Unemployment Insurance	145,000.00	145,000.00	145,000.00	100,000.00	(45,000.00)	-31.03%
Medicare Tax	530,000.00	530,000.00	545,900.00	545,900.00	15,900.00	3.00%
Life Insurance Premiums	10,000.00	10,000.00	15,000.00	15,000.00	5,000.00	50.00%
Health Insurance Premium	5,963,293.00	6,210,707.65	6,831,779.00	6,831,779.00	621,071.35	10.00%
Middlesex County Retirement	1,812,062.00	1,728,744.00	1,836,364.00	1,836,364.00	107,620.00	6.23%
Drug and Alcohol Testing	3,000.00	3,000.00	3,000.00	3,000.00	-	0.00%
Blanket Insurance Premiums	418,200.00	425,000.00	437,750.00	476,000.00	51,000.00	12.00%
Total Employee Benefits & Insurance	8,881,555.00	9,052,451.65	9,814,793.00	9,808,043.00	755,591.35	8.35%
Total General Fund	65,170,595.53	66,970,905.34	70,932,526.20	70,846,691.00	3,875,785.66	0.00%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
FUND 2400: COMMUNITY PRESERVATION						
193 CPA Administration						
Personal Services	10,000.00	10,440.00	10,650.00	10,650.00	210.00	2.01%
Expenses	45,000.00	45,000.00	45,000.00	45,000.00	-	0.00%
Total	55,000.00	55,440.00	55,650.00	55,650.00	210.00	0.38%
700 Debt Service						
Retirement of Debt	210,000.00	210,000.00	210,000.00	210,000.00	-	0.00%
Interest on Long Term Debt	42,300.00	34,100.00	25,400.00	25,400.00	(8,700.00)	-25.51%
Total	252,300.00	244,100.00	235,400.00	235,400.00	(8,700.00)	-3.56%
Total Community Preservation	307,300.00	299,540.00	291,050.00	291,050.00	(8,490.00)	-2.83%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
FUND 6000: SEWER ENTERPRISE						
<u>Direct Costs</u>						
440 Sewer						
Personal Services	145,725.00	181,298.84	185,831.31	192,370.00	11,071.16	6.11%
Expenses	848,550.00	853,655.00	871,120.15	867,385.00	13,730.00	1.61%
Total	994,275.00	1,034,953.84	1,056,951.46	1,059,755.00	24,801.16	2.40%
700 Debt Service						
Retirement of Debt	1,373,142.00	1,449,905.86	1,440,043.86	1,440,044.00	(9,861.86)	-0.68%
Interest on Short Term Debt	10,000.00	-	2,800.00	-	-	0.00%
Interest on Long Term Debt	469,095.31	317,922.17	325,812.42	325,812.00	7,889.83	2.48%
Repayment to General Fund	-	-	-	-	-	-
Administrative Costs	8,000.00	8,000.00	8,000.00	8,000.00	-	0.00%
Authorized/Unissued	63,000.00	-	-	-	-	-
Total	1,923,237.31	1,775,828.03	1,776,656.28	1,773,856.00	(1,972.03)	-0.11%
Appropriation	2,917,512.31	2,810,781.87	2,833,607.74	2,833,611.00	22,829.13	0.81%
<u>Indirect Costs</u>						
Employee Benefits & Pensions		52,517.08	53,567.00	53,567.00	1,049.92	2.00%
Shared Employees		247,477.41	252,427.00	252,427.00	4,949.59	2.00%
Shared Facility						
Other (Workers comp)						
	250,450.51	299,994.49	305,994.00	305,994.00	5,999.51	2.00%
	3,167,962.82	3,110,776.36	3,139,601.74	3,139,605.00	28,828.64	0.93%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
FUND 6100: WATER ENTERPRISE						
Direct Costs						
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450 Water						
Personal Services	307,923.92	350,807.76	359,577.95	366,811.00	16,003.24	4.56%
Expenses	623,500.00	649,150.00	780,639.50	700,150.00	51,000.00	7.86%
Total	931,423.92	999,957.76	1,140,217.45	1,066,961.00	67,003.24	6.70%
700 Debt Service						
Retirement of Debt	419,333.00	497,539.00	304,620.00	304,620.00	(192,919.00)	-38.77%
Interest on Short Term Debt	10,000.00	-	10,440.00		-	0.00%
Interest on Long Term Debt	112,242.00	110,434.30	77,534.46	77,534.00	(32,900.30)	-29.79%
Administrative Costs	2,000.00	2,000.00	2,000.00	2,000.00	-	0.00%
Ashland Obligation	72,000.00	72,000.00	72,000.00	72,000.00	-	0.00%
Authorized/Unissued	120,400.00	-				
Total	735,975.00	681,973.30	466,594.46	456,154.00	(225,819.30)	-33.11%
Appropriation	1,667,398.92	1,681,931.06	1,606,811.91	1,523,115.00	(158,816.06)	-9.44%
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Indirect Costs						
Employee Benefits & Pensions		114,256.24	116,541.00	116,541.00	2,284.76	2.00%
Shared Employees		187,467.67	191,217.00	191,217.00	3,749.33	2.00%
Shared Facility						
Other (Workers comp)						
	314,415.00	301,723.91	307,758.00	307,758.00	6,034.09	2.00%
	1,981,813.92	1,983,654.97	1,914,569.91	1,830,873.00	(152,781.97)	-7.70%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
FUND 6200: PARKS & RECREATION						
<u>Direct Costs</u>						
630 Parks & Recreation						
Personal Services	187,663.11	195,678.79	197,635.58	195,379.00	(299.79)	-0.15%
Expenses	387,800.00	387,800.00	393,617.00	363,784.00	(24,016.00)	-6.19%
Total	575,463.11	583,478.79	591,252.58	559,163.00	(24,315.79)	-4.17%
700 Debt Service						
Retirement of Debt	35,000.00	35,000.00	35,000.00	35,000.00	-	0.00%
Interest on Short Term Debt	-	-	-	-	-	0.00%
Interest on Long Term Debt	8,650.00	7,250.00	5,850.00	5,850.00	(1,400.00)	-19.31%
Total	43,650.00	42,250.00	40,850.00	40,850.00	(1,400.00)	-3.31%
Appropriation	619,113.11	625,728.79	632,102.58	600,013.00	(25,715.79)	-4.11%
<u>Indirect Costs</u>						
Employee Benefits & Pensions		6,916.27	7,055.00	7,055.00	138.73	2.01%
Shared Employees		29,719.56	30,314.00	30,314.00	594.44	2.00%
Shared Facility						
Other (Workers comp)						
Total	27,620.00	36,635.82	37,369.00	37,369.00	733.18	2.00%
	646,733.11	662,364.61	669,471.58	637,382.00	(24,982.61)	-3.77%

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	\$ Change FY16-FY17	% Change FY16-FY17
Appropriation Summary*						
Fund 1000: General Fund	65,170,595.53	66,970,905.34	70,932,526.20	70,846,691.00	3,875,785.66	5.79%
Fund 2400: Community Preservation	307,300.00	299,540.00	291,050.00	291,050.00	(8,490.00)	-2.83%
Fund 6000: Sewer Enterprise	3,167,962.82	3,110,776.36	3,139,601.74	3,139,605.00	28,828.64	0.93%
Fund 6100: Water Enterprise	1,981,813.92	1,983,654.97	1,914,569.91	1,830,873.00	(152,781.97)	-7.70%
Fund 6200: Parks & Recreation Enterprise	646,733.11	662,364.61	669,471.58	637,382.00	(24,982.61)	-3.77%
Total	71,274,405.38	73,027,241.28	76,947,219.43	76,745,601.00	3,718,359.72	5.09%

*Enterprise Funds Include Indirect Costs

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
FUND 1000: GENERAL FUND								
General Government								
122	Board of Selectmen							
	Expenses	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
	Total	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
123	Town Manager							
	Personal Services	293,084.67	292,917.28	301,585.00	301,585.00	307,617.00	313,769.00	320,044.00
	Expenses	15,400.00	15,400.00	20,500.00	20,500.00	20,910.00	21,328.00	21,755.00
	Total	308,484.67	308,317.28	322,085.00	322,085.00	328,527.00	335,097.00	341,799.00
131	Appropriation Committee							
	Expenses	500.00	500.00	500.00	500.00	500.00	500.00	500.00
	Reserve Fund	125,000.00	125,000.00	125,000.00	125,000.00	125,000.00	125,000.00	125,000.00
	Total	125,500.00	125,500.00	125,500.00	125,500.00	125,500.00	125,500.00	125,500.00
133	Finance Director / Town Accountant							
	Personal Services	234,859.01	258,295.14	281,049.00	281,049.00	286,670.00	292,403.00	298,251.00
	Expenses	32,300.00	32,300.00	26,300.00	26,300.00	26,826.00	27,363.00	27,910.00
	Total	267,159.01	290,595.14	307,349.00	307,349.00	313,496.00	319,766.00	326,161.00
141	Assessors							
	Personal Services	182,883.04	187,480.48	195,600.00	187,939.00	191,698.00	195,532.00	199,443.00
	Expenses	4,729.00	8,304.00	9,750.00	9,950.00	10,149.00	10,352.00	10,559.00
	Appraisal Services	8,700.00	8,300.00	25,000.00	25,000.00	25,500.00	26,010.00	26,530.00
	Total	196,312.04	204,084.48	230,350.00	222,889.00	227,347.00	231,894.00	236,532.00
145	Treasurer/Collector							
	Personal Services	194,191.72	283,431.80	279,567.54	279,568.00	285,159.00	290,862.00	296,679.00
	Expenses	64,680.00	82,480.00	85,500.00	85,500.00	87,210.00	88,954.00	90,733.00
	Total	258,871.72	365,911.80	365,067.54	365,068.00	372,369.00	379,816.00	387,412.00
151	Legal							
	Legal Counsel	150,000.00	181,521.00	199,500.00	199,500.00	203,490.00	207,560.00	211,711.00
	Total	150,000.00	181,521.00	199,500.00	199,500.00	203,490.00	207,560.00	211,711.00
152	Human Resources							
	Personal Services	136,622.31	155,988.13	158,535.22	177,640.00	181,193.00	184,817.00	188,513.00
	Compensation Reserve	225,000.00	305,000.00	305,000.00	305,000.00	311,100.00	317,322.00	323,668.00
	Expenses	35,100.00	52,600.00	61,150.00	65,680.00	66,994.00	68,334.00	69,701.00
	Total	396,722.31	513,588.13	524,685.22	548,320.00	559,287.00	570,473.00	581,882.00
155	Information Technology							
	Personal Services	141,792.04	172,683.34	179,410.26	193,285.00	197,151.00	201,094.00	205,116.00
	Expenses	210,000.00	421,898.80	470,480.00	470,480.00	479,890.00	489,488.00	499,278.00
	Total	351,792.04	594,582.14	649,890.26	663,765.00	677,041.00	690,582.00	704,394.00
161	Town Clerk							
	Personal Services	113,219.51	114,531.04	161,000.00	172,318.00	175,764.00	179,279.00	182,865.00

		Appropriation	Appropriation	Departmental	Revised	Projection	Projection	Projection
		FY2015	FY2016	Request	Town Manager	FY2018	FY2019	FY2020
				FY2017	Recommended			
				FY2017	FY2017			
	Expenses	14,800.00	11,339.66	16,800.00	10,840.00	11,057.00	11,278.00	11,504.00
	Total	128,019.51	125,870.70	177,800.00	183,158.00	186,821.00	190,557.00	194,369.00
162	Election & Registration							
	Personal Services	14,501.00	8,301.00	14,530.57	25,025.00	25,526.00	26,037.00	26,558.00
	Expenses	19,200.00	19,200.00	23,714.26	22,700.00	23,154.00	23,617.00	24,089.00
	Total	33,701.00	27,501.00	38,244.83	47,725.00	48,680.00	49,654.00	50,647.00
170	Land Use, Planning & Permitting							
	Personal Services	430,438.42	433,600.31	492,777.42	475,224.00	484,728.00	494,423.00	504,311.00
	Expenses	15,595.00	30,235.00	30,535.00	30,235.00	30,840.00	31,457.00	32,086.00
	Total	446,033.42	463,835.31	523,312.42	505,459.00	515,568.00	525,880.00	536,397.00
177	Green Committee							
	Expenses	300.00	300.00	300.00	300.00	300.00	300.00	300.00
	Total	300.00	300.00	300.00	300.00	300.00	300.00	300.00
179	Open Space Committee							
	Expenses	950.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
	Total	950.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
187	Upper Charles River Trail Committee							
	Expenses	43,000.00	54,000.00	54,000.00	54,000.00	54,000.00	54,000.00	54,000.00
	Total	43,000.00	54,000.00	54,000.00	54,000.00	54,000.00	54,000.00	54,000.00
192	Town Hall							
	Expenses	8,270.00	8,270.00	8,270.00	8,270.00	8,270.00	8,270.00	8,270.00
	Total	8,270.00	8,270.00	8,270.00	8,270.00	8,270.00	8,270.00	8,270.00
194	Cable Committee							
	Expenses	500.00	500.00	500.00	500.00	500.00	500.00	500.00
	Total	500.00	500.00	500.00	500.00	500.00	500.00	500.00
199	Other General Government							
	Town Reports	3,500.00	3,500.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
	Audit	25,000.00	25,000.00	40,000.00	25,000.00	25,000.00	25,000.00	25,000.00
	Transfer to Water Enterprise for Fire Protection / Hydrant Use	270,000.00	296,422.00	296,422.00	296,856.00	296,422.00	296,422.00	296,422.00
	Financial Management System	175,000.00	Moved to Information Technology					
	Employee Training	3,500.00	Moved to Human Resources					
	Total	477,000.00	324,922.00	340,422.00	325,856.00	325,422.00	325,422.00	325,422.00
Total General Government		3,194,615.72	3,594,298.98	3,872,276.27	3,884,744.00	3,951,618.00	4,020,271.00	4,090,296.00

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Public Safety							
210 Police							
Personal Services	2,221,429.90	2,094,309.53	2,521,687.33	2,177,335.00	2,220,882.00	2,265,300.00	2,310,606.00
Expenses	170,643.75	181,086.75	193,486.48	174,157.00	177,640.00	181,193.00	184,817.00
Auxiliary Police Expenses	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
Total	2,395,073.65	2,278,396.28	2,718,173.81	2,354,492.00	2,401,522.00	2,449,493.00	2,498,423.00
214 I Central Dispatch							
Personal Services		553,334.56	464,694.21	480,186.00	489,790.00	499,586.00	509,578.00
Expenses		9,850.00	16,700.00	12,550.00	12,801.00	13,057.00	13,318.00
Total	-	563,184.56	481,394.21	492,736.00	502,591.00	512,643.00	522,896.00
220 Fire							
Personal Services	2,003,423.36	2,113,885.64	2,381,023.96	2,217,890.00	2,262,248.00	2,307,493.00	2,353,643.00
Expenses	141,520.00	154,351.00	155,581.00	156,171.00	159,294.00	162,480.00	165,730.00
Total	2,144,943.36	2,268,236.64	2,536,604.96	2,374,061.00	2,421,542.00	2,469,973.00	2,519,373.00
244 Sealer of Weights & Measures							
Personal Services	3,036.00	3,036.48	3,036.48	3,036.00	3,036.48	3,036.48	3,036.48
Expenses	953.00	1,000.00	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00
Total	3,989.00	4,036.48	4,036.48	4,236.00	4,236.48	4,236.48	4,236.48
292 Animal Control Officer							
Personal Services	21,881.00	22,560.84	23,239.49	22,561.00	23,012.00	23,472.00	23,941.00
Expenses	7,000.00	7,000.00	7,000.00	7,000.00	7,140.00	7,283.00	7,429.00
Total	28,881.00	29,560.84	30,239.49	29,561.00	30,152.00	30,755.00	31,370.00
293 Traffic Control							
Traffic Lights	19,300.00	Moved to Public Works					
Total	19,300.00	-	-	-	-	-	-
294 Tree Warden							
Personal Services	14,354.00	Moved to Public Works					
Expenses	18,878.00	Moved to Public Works					
Total	33,232.00	-	-	-	-	-	-
Total Public Safety	4,625,419.01	5,143,414.80	5,770,448.95	5,255,086.00	5,360,043.48	5,467,100.48	5,576,298.48

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Education							
300 Hopkinton Public Schools							
Hopkinton Public Schools	37,332,422.00	39,143,441.00	40,902,901.00	40,902,901.00	42,539,017.00	44,240,578.00	46,010,201.00
Total	37,332,422.00	39,143,441.00	40,902,901.00	40,902,901.00	42,539,017.00	44,240,578.00	46,010,201.00
800 Regional Technical Vocational School							
Regional Schools	544,628.00	386,087.00	386,087.00	386,087.00	393,809.00	401,685.00	409,719.00
Total	544,628.00	386,087.00	386,087.00	386,087.00	393,809.00	401,685.00	409,719.00
Total Education	37,877,050.00	39,529,528.00	41,288,988.00	41,288,988.00	42,932,826.00	44,642,263.00	46,419,920.00

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Public Works								
410	Engineering & Facilities							
	Personal Services	171,842.60	176,355.81	205,591.84	208,162.00	212,325.00	216,572.00	220,903.00
	Expenses	613,242.00	615,228.18	601,894.15	641,344.00	654,171.00	667,254.00	680,599.00
	Total	785,084.60	791,583.99	807,485.99	849,506.00	866,496.00	883,826.00	901,502.00
420	Public Works Administration							
	Personal Services	379,130.18	383,742.03	389,122.65	388,769.00	396,544.00	404,475.00	412,565.00
	Total	379,130.18	383,742.03	389,122.65	388,769.00	396,544.00	404,475.00	412,565.00
422	Highway							
	Personal Services	696,863.52	739,749.72	758,243.46	802,270.00	818,315.00	834,681.00	851,375.00
	Expenses	308,025.00	453,200.00	457,833.75	425,000.00	433,500.00	442,170.00	451,013.00
	Subtotal	1,004,888.52	1,192,949.72	1,216,077.21	1,227,270.00	1,251,815.00	1,276,851.00	1,302,388.00
	Road Maintenance	153,175.00	-	-	-	-	-	-
	Sidewalk Maintenance	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
	Pavement Management	-	-	351,000.00	351,000.00	551,000.00	551,000.00	551,000.00
	Stormwater System	150,000.00	150,000.00	370,000.00	370,000.00	370,000.00	370,000.00	370,000.00
	Lake Maspenock Weed Control	-	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00
	Total	1,358,063.52	1,452,949.72	2,047,077.21	2,058,270.00	2,282,815.00	2,307,851.00	2,333,388.00
423	Snow & Ice							
	Snow & Ice Control	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	375,000.00
	Total	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	375,000.00
424	Street Lighting							
	Street Lights	53,796.00	53,796.00	53,800.00	53,796.00	53,796.00	53,796.00	53,796.00
	Total	53,796.00	53,796.00	53,800.00	53,796.00	53,796.00	53,796.00	53,796.00
426	Traffic Control							
	Traffic Lights	-	19,300.00	19,300.00	19,300.00	19,300.00	19,300.00	19,300.00
	Total	-	19,300.00	19,300.00	19,300.00	19,300.00	19,300.00	19,300.00
427	Tree Warden							
	Personal Services	-	14,354.00	14,354.00	14,354.00	14,354.00	14,354.00	14,354.00
	Expenses	-	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00
	Total	-	39,354.00	39,354.00	39,354.00	39,354.00	39,354.00	39,354.00
429	Other Storm Control							
	Storm Control	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
	Total	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
433	Waste Collection & Disposal							
	Recycling Salaries	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,659.46
	Rubbish Collection/Disposal	439,280.00	439,280.00	475,886.66	475,887.00	485,405.00	495,113.00	505,015.00
	Rubbish Disposal	380,460.00	328,460.00	312,642.00	312,642.00	318,895.00	325,273.00	331,778.00
	Recycling Expense	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
	Recycling Collection/Disposal	206,720.00	206,720.00	224,446.67	224,447.00	228,936.00	233,515.00	238,185.00
	Household Hazardous Waste	12,000.00	12,000.00	12,750.00	12,750.00	12,750.00	12,750.00	12,750.00
	Total	1,056,460.00	1,004,460.00	1,043,725.33	1,043,726.00	1,063,986.00	1,084,651.00	1,106,387.46

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
491 Cemetery Commission							
Personal Services	200.00	200.00	200.00	200.00	-	-	-
Expenses	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
Total	4,200.00	4,200.00	4,200.00	4,200.00	4,000.00	4,000.00	4,000.00
Total Public Works	3,996,734.30	4,109,385.74	4,764,065.18	4,816,921.00	5,086,291.00	5,157,253.00	5,255,292.46

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Health & Human Services							
511 Board of Health							
Personal Services	112,244.05	130,554.18	145,771.78	135,977.00	138,697.00	141,471.00	144,300.00
Expenses	51,741.00	77,785.00	78,785.00	78,785.00	80,361.00	81,968.00	83,607.00
Total	163,985.05	208,339.18	224,556.78	214,762.00	219,058.00	223,439.00	227,907.00
541 Senior Center							
Personal Services	220,492.66	233,391.40	258,676.31	255,964.00	261,083.00	266,305.00	271,631.00
Expenses	29,355.22	32,499.28	37,000.00	34,500.00	35,190.00	35,894.00	36,612.00
Total	249,847.88	265,890.68	295,676.31	290,464.00	296,273.00	302,199.00	308,243.00
542 Youth & Family Services							
Personal Services	66,001.68	66,001.68	95,000.00	91,001.00	92,821.00	94,677.00	96,571.00
Expenses	6,000.00	6,000.64	7,500.64	6,001.00	6,121.00	6,243.00	6,368.00
Total	72,001.68	72,002.32	102,500.64	97,002.00	98,942.00	100,920.00	102,939.00
543 Veterans Services							
Veterans District	21,939.00	23,229.00	23,925.87	23,485.00	23,955.00	24,434.00	24,923.00
Veterans Service Benefits	32,000.00	32,000.00	32,000.00	28,000.00	28,560.00	29,131.00	29,714.00
Veterans Supplies	1,200.00	1,250.00	1,250.00	1,250.00	1,275.00	1,301.00	1,327.00
Total	55,139.00	56,479.00	57,175.87	52,735.00	53,790.00	54,866.00	55,964.00
Total Health & Human Services	540,973.61	602,711.18	679,909.60	654,963.00	668,063.00	681,424.00	695,053.00

		Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Culture & Recreation								
610	Library							
	Personal Services	327,459.77	350,191.93	372,372.51	382,922.00	390,580.00	398,392.00	406,360.00
	Expenses	32,562.00	32,362.00	32,850.00	32,850.00	33,507.00	34,177.00	34,861.00
	Total	360,021.77	382,553.93	405,222.51	415,772.00	424,087.00	432,569.00	441,221.00
691	Historic Commission							
	Expenses	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
	Total	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
692	Celebrations							
	Memorial Day	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
	Total	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
693	300th Anniversary Committee							
	300th Anniversary	25,000.00	-	-	-	-	-	-
	Total	25,000.00	-	-	-	-	-	-
695	Historic District Commission							
	Expenses	550.00	550.00	550.00	550.00	550.00	550.00	550.00
	Total	550.00	550.00	550.00	550.00	550.00	550.00	550.00
Total Culture & Recreation		388,571.77	386,103.93	408,772.51	419,322.00	427,637.00	436,119.00	444,771.00

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Debt Service							
700 Debt Service							
Retirement of Debt	4,249,731.35	3,890,978.20	3,766,063.00	3,731,063.00	3,511,063.00	3,166,063.00	3,041,063.00
Long Term Interest	787,944.77	643,552.86	547,209.69	541,360.00	450,292.91	355,763.59	267,614.08
Short Term Interest	15,000.00	20,000.00	20,000.00	35,000.00	20,000.00	20,000.00	20,000.00
Authorized/Unissued	613,000.00	-	-	411,201.00	2,185,068.26	2,135,275.00	2,094,025.00
Total Debt Service	5,665,676.12	4,554,531.06	4,333,272.69	4,718,624.00	6,166,424.17	5,677,101.59	5,422,702.08
Employee Benefits & Insurance							
910 Employee Benefits & Insurance							
Unemployment Insurance	145,000.00	145,000.00	145,000.00	100,000.00	100,000.00	100,000.00	100,000.00
Medicare Tax	530,000.00	530,000.00	545,900.00	545,900.00	545,900.00	545,900.00	545,900.00
Life Insurance Premiums	10,000.00	10,000.00	15,000.00	15,000.00	10,000.00	10,000.00	25,000.00
Health Insurance Premium	5,963,293.00	6,210,707.65	6,831,779.00	6,831,779.00	6,840,454.12	7,182,476.83	7,254,301.59
Middlesex County Retirement	1,812,062.00	1,728,744.00	1,836,364.00	1,836,364.00	1,905,940.26	2,001,237.27	2,111,305.00
Drug and Alcohol Testing	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
Blanket Insurance Premiums	418,200.00	425,000.00	437,750.00	476,000.00	450,882.50	464,408.98	464,408.98
Total Employee Benefits & Insurance	8,881,555.00	9,052,451.65	9,814,793.00	9,808,043.00	9,856,176.88	10,307,023.08	10,503,915.57
Total General Fund	65,170,595.53	66,972,425.34	70,932,526.20	70,846,691.00	74,449,079.53	76,388,555.15	78,408,248.59

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
FUND 2400: COMMUNITY PRESERVATION							
193 CPA Administration							
Personal Services	10,000.00	10,440.00	10,650.00	10,650.00	10,860.00	11,080.00	11,300.00
Expenses	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00
Total	55,000.00	55,440.00	55,650.00	55,650.00	55,860.00	56,080.00	56,300.00
700 Debt Service							
Retirement of Debt	210,000.00	210,000.00	210,000.00	210,000.00	130,000.00	130,000.00	130,000.00
Interest on Long Term Debt	42,300.00	34,100.00	25,400.00	25,400.00	19,500.00	15,600.00	11,700.00
Total	252,300.00	244,100.00	235,400.00	235,400.00	149,500.00	145,600.00	141,700.00
Total Community Preservation	307,300.00	299,540.00	291,050.00	291,050.00	205,360.00	201,680.00	198,000.00

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
FUND 6000: SEWER ENTERPRISE							
<u>Direct Costs</u>							
440 Sewer							
Personal Services	145,725.00	181,298.84	185,831.31	192,370.00	196,220.00	200,140.00	204,140.00
Expenses	848,550.00	853,655.00	871,120.15	867,385.00	884,730.00	902,420.00	920,470.00
Total	994,275.00	1,034,953.84	1,056,951.46	1,059,755.00	1,080,950.00	1,102,560.00	1,124,610.00
700 Debt Service							
Retirement of Debt	1,373,142.00	1,449,905.86	1,440,043.86	1,440,044.00	1,433,690.25	1,394,643.20	952,973.75
Interest on Short Term Debt	10,000.00	-	2,800.00	-	1,000.00	-	-
Interest on Long Term Debt	469,095.31	317,922.17	325,812.42	325,812.00	266,315.75	225,242.51	184,425.90
Repayment to General Fund	-	-	-	-	-	-	-
Administrative Costs	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00
Authorized/Unissued	63,000.00	-	-	-	-	-	-
Total	1,923,237.31	1,775,828.03	1,776,656.28	1,773,856.00	1,709,006.00	1,627,885.71	1,145,399.65
Appropriation	2,917,512.31	2,810,781.87	2,833,607.74	2,833,611.00	2,789,956.00	2,730,445.71	2,270,009.65
<u>Indirect Costs</u>							
Employee Benefits & Pensions		52,517.08	53,567.00	53,567.00	54,638.00	55,731.00	56,846.00
Shared Employees		247,477.41	252,427.00	252,427.00	257,476.00	262,626.00	267,879.00
Shared Facility							
Other (Workers comp)	250,450.51	299,994.49	305,994.00	305,994.00	312,114.00	318,357.00	324,725.00
	3,167,962.82	3,110,776.36	3,139,601.74	3,139,605.00	3,102,070.00	3,048,802.71	2,594,734.65

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
FUND 6100: WATER ENTERPRISE							
<u>Direct Costs</u>							
450 Water							
Personal Services	307,923.92	350,807.76	359,577.95	366,811.00	374,150.00	381,630.00	389,260.00
Expenses	623,500.00	649,150.00	780,639.50	700,150.00	714,150.00	728,430.00	743,000.00
Total	931,423.92	999,957.76	1,140,217.45	1,066,961.00	1,088,300.00	1,110,060.00	1,132,260.00
700 Debt Service							
Retirement of Debt	419,333.00	497,539.00	304,620.00	304,620.00	300,724.00	286,850.00	262,998.00
Interest on Short Term Debt	10,000.00	-	10,440.00		53,200.00	37,200.00	25,200.00
Interest on Long Term Debt	112,242.00	110,434.30	77,534.46	77,534.00	67,306.02	57,255.28	48,531.80
Administrative Costs	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
Ashland Obligation	72,000.00	72,000.00	72,000.00	72,000.00	72,000.00	72,000.00	72,000.00
Authorized/Unissued	120,400.00	-			-	-	-
Total	735,975.00	681,973.30	466,594.46	456,154.00	495,230.02	455,305.28	410,729.80
Appropriation	1,667,398.92	1,681,931.06	1,606,811.91	1,523,115.00	1,583,530.02	1,565,365.28	1,542,989.80
<u>Indirect Costs</u>							
Employee Benefits & Pensions		114,256.24	116,541.00	116,541.00	118,872.00	121,249.00	123,674.00
Shared Employees		187,467.67	191,217.00	191,217.00	195,041.00	198,942.00	202,921.00
Shared Facility							
Other (Workers comp)	314,415.00	301,723.91	307,758.00	307,758.00	313,913.00	320,191.00	326,595.00
	1,981,813.92	1,983,654.97	1,914,569.91	1,830,873.00	1,897,443.02	1,885,556.28	1,869,584.80

		Appropriation	Appropriation	Departmental	Revised	Projection	Projection	Projection
		FY2015	FY2016	Request	Town Manager	FY2018	FY2019	FY2020
				FY2017	Recommended			
				FY2017	FY2017			
FUND 6200: PARKS & RECREATION								
<u>Direct Costs</u>								
630	Parks & Recreation							
	Personal Services	187,663.11	195,678.79	197,635.58	195,379.00	199,290.00	203,280.00	207,350.00
	Expenses	387,800.00	387,800.00	393,617.00	363,784.00	371,060.00	378,480.00	386,050.00
	Total	575,463.11	583,478.79	591,252.58	559,163.00	570,350.00	581,760.00	593,400.00
700	Debt Service							
	Retirement of Debt	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	30,000.00
	Interest on Short Term Debt	-	-	-	-	-	-	-
	Interest on Long Term Debt	8,650.00	7,250.00	5,850.00	5,850.00	4,800.00	3,750.00	2,700.00
	Total	43,650.00	42,250.00	40,850.00	40,850.00	39,800.00	38,750.00	32,700.00
	Appropriation	619,113.11	625,728.79	632,102.58	600,013.00	610,150.00	620,510.00	626,100.00
<u>Indirect Costs</u>								
	Employee Benefits & Pensions		6,916.27	7,055.00	7,055.00	7,196.00	7,340.00	7,487.00
	Shared Employees		29,719.56	30,314.00	30,314.00	30,920.00	31,538.00	32,169.00
	Shared Facility							
	Other (Workers comp)							
	Total	27,620.00	36,635.82	37,369.00	37,369.00	38,116.00	38,878.00	39,656.00
		646,733.11	662,364.61	669,471.58	637,382.00	648,266.00	659,388.00	665,756.00

	Appropriation FY2015	Appropriation FY2016	Departmental Request FY2017	Revised Town Manager Recommended FY2017	Projection FY2018	Projection FY2019	Projection FY2020
Appropriation Summary*							
Fund 1000: General Fund	65,170,595.53	66,972,425.34	70,932,526.20	70,846,691.00	74,449,079.53	76,388,555.15	78,408,248.59
Fund 2400: Community Preservation	307,300.00	299,540.00	291,050.00	291,050.00	205,360.00	201,680.00	198,000.00
Fund 6000: Sewer Enterprise	3,167,962.82	3,110,776.36	3,139,601.74	3,139,605.00	3,102,070.00	3,048,802.71	2,594,734.65
Fund 6100: Water Enterprise	1,981,813.92	1,983,654.97	1,914,569.91	1,830,873.00	1,897,443.02	1,885,556.28	1,869,584.80
Fund 6200: Parks & Recreation Enterprise	646,733.11	662,364.61	669,471.58	637,382.00	648,266.00	659,388.00	665,756.00
Total	71,274,405.38	73,028,761.28	76,947,219.43	76,745,601.00	80,302,218.55	82,183,982.14	83,736,324.04

*Enterprise Funds Include Indirect Costs

**TOWN OF HOPKINTON
BUDGET ASSUMPTIONS FISCAL 2017-2019**

	FISCAL 2018 PROJ	FISCAL 2019 PROJ	FISCAL 2020 PROJ
1 Operating Budget	2%	2%	2%
2 HPS/Keefe Tech	4% / Level	4% / Level	4% / Level
3 HR/Compensation Reserve	Level	Level	Level
4 Debt Service Current	Per T/C	Per T/C	Per T/C
5 Debt Service Projected	Per T/C	Per T/C	Per T/C
6 Capital Plan pay-as-you-go per CIC	800,000	800,000	800,000
7 Community Pres Fd Appropriations Projects/Reserv	Level	Level	Level
8 Other amounts to be raised	Level	Level	Level
9 State & County Charges	Level	Level	Level
10 Allowance for Abatements & Exemptions(+\$50K)	500,000	500,000	500,000
11 New Growth	1,400,000	1,400,000	1,400,000
12 Local Revenue	Level	Level	Level
13 State Aid	Level	Level	Level
14 MSBA School Construction Reimbursement	Per T/C	Per T/C	Per T/C
15 Free Cash-Appropriations from	1,100,000	1,400,000	1,400,000

Capital Project Request Summary

Description of Appropriation	Requesting Department	Funding Source	Fiscal 2017 Requested	Town Manager
Pay as You Go:				
Highway Ford Explorer	DPW	General Fund	40,000.00	-
Highway F-350 Pickup	DPW	General Fund	60,000.00	60,000.00
Fire Apparatus/Vehicles	Fire	General Fund	46,394.00	46,394.00
IT Equipment Replacement	Information Tech	General Fund	25,000.00	100,000.00
Police Department Vehicles-Cruisers	Police	General Fund	74,000.00	74,000.00
Feasibility Study - Turf Field	Schools	General Fund	100,000.00	-
Feasibility Study - Storage Facility (Bldgs & Grounds)	Schools	General Fund	25,000.00	-
Systemwide Security Upgrades	Schools	General Fund	100,000.00	100,000.00
Boiler Replacement at Hopkins School	Schools	General Fund	55,000.00	55,000.00
Replace Water Heater at Middle School	Schools	General Fund	33,000.00	33,000.00
Replace Scoreboard High School Athletic Center	Schools	General Fund	25,000.00	25,000.00
Systemwide Technology Upgrades	Schools	General Fund	100,000.00	100,000.00
New Tractor - Buildings & Grounds	Schools	General Fund	81,000.00	81,000.00
Upgrades & Repairs Bleachers Middle & High School	Schools	General Fund	85,000.00	85,000.00
	Total General Fund Pay as You Go:		849,394.00	759,394.00
Water Biological Filtration Wells #4 & #5	DPW	Enterprise	50,000.00	50,000.00
	Total Enterprise Water Pay as You Go		50,000.00	50,000.00
Total Pay as You Go:			899,394.00	809,394.00
Paid By Borrowing:				
Highway 2002 International Dump Truck	DPW	General Fund	200,000.00	200,000.00
Middle School Auditorium Upgrade	Schools	General Fund	167,000.00	167,000.00
Construction Bus Parking Lot New School	Schools	General Fund	320,000.00	-
	Total General Fund Borrowing:		687,000.00	367,000.00
Water Main Replacement - Hayden Rowe	DPW	Enterprise	260,000.00	260,000.00
Water Construction of New Grove Street Tank	DPW	Enterprise	1,275,000.00	1,275,000.00
Water Source of Supply	DPW	Enterprise	1,000,000.00	1,000,000.00
	Total Enterprise Water Borrowing:		2,535,000.00	2,535,000.00
Total Borrowing			3,222,000.00	2,902,000.00